

**THE STATES OF DELIBERATION**  
**of the**  
**ISLAND OF GUERNSEY**

**COMMITTEE *FOR* HEALTH & SOCIAL CARE**

A PARTNERSHIP OF PURPOSE: TRANSFORMING BAILIWICK HEALTH AND CARE

Letter of Comment from the Policy & Resources Committee on the item lodged by the Committee *for* Health & Social Care entitled "A Partnership of Purpose: Transforming Bailiwick Health and Care"



HM Greffier  
Royal Court House  
St Peter Port

30 November 2017

Dear Sir

**Letter of Comment – Proposition No. P2017/115 – Committee *for* Health & Social Care –  
A Partnership of Purpose: Transforming Bailiwick Health and Care**

The Policy & Resources Committee commends the Committee *for* Health & Social Care for producing a comprehensive set of proposals which are designed to be proportionate to the needs of the Bailiwick.

It is important to reiterate that, due to the demographic shift, the transformation outlined in this Policy Letter will not result in a reduction in the overall cost of health and care in the longer term since savings will be offset by increased costs, including from increased demand. However, the transformed services are designed to substantially slow the increase and contribute towards delivery of a sustainable system. It is imperative that we control, monitor and measure these changes and that, therefore, there is focus on identifying and achieving financial benefits as each initiative is planned and implemented.

This Policy Letter includes a recommendation to increase the allocation from the Transformation and Transition Fund to the Transforming Health and Social Care Services Programme by £2million to £3.5million in order to provide resources for the 2018 workstreams only. The Policy & Resources Committee confirms that the existing arrangements pertaining to its delegated authority for use of the Fund will continue to apply and each application for funding will be subject to an appropriate level of review and scrutiny.

However, it is now vital that a defined and prioritised programme for delivery of the transformational change is developed including identification of individual projects, their resource requirements and timings together with indicative scale and timing of benefits. The costs, which have not yet been quantified, will be substantial and, as well as those relating to the long-term transformation of the delivery model over an estimated five to ten years, will include capital investment in facilities and IT systems.

This programme of delivery will be reported to the Assembly by the Committee *for* Health & Social Care as part of its update to the Policy & Resource Plan in June 2018. It is essential that, before any further resources are committed to this programme, the anticipated improved outcomes are identified and quantified in order to determine whether the expected benefits, including a long-term reductions in expenditure, justify the significant upfront investment.

Yours faithfully

A handwritten signature in black ink, appearing to read 'Gavin St Pier', written in a cursive style.

**Deputy Gavin St Pier**  
President

cc. President, Committee *for* Health & Social Care