

# Hospital Modernisation 2019 - 2028



States of Guernsey  
Hospital Services

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## Women's & Children's Ward

Re-location of Maternity, Paediatric and Neonatal Units.

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## Critical Care Unit

To expand the current Critical Care Unit to accommodate current and future demands.

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## Theatres & Day Patient Unit (DPU)

To improve theatre efficiencies and increase day patient surgeries.

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## Equipment Library

To establish a location for Medical Equipment Library.

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## Staff Changing Room Facilities

To improve the current staff changing room facilities.

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## Private Wing

To establish a private wing that has a separate entrance and suitable facility for private patients

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## Medical Specialist Group

To identify and agree a future location of the Medical Specialist Group (MSG) on the hospital site.

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## Orthopaedic Ward

To relocate the orthopaedic surgical ward adjacent to the general surgical ward into an area that can meet the requirements of orthopaedic surgery.

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## Pharmacy

To improve and expand current pharmacy facilities to support and automate pharmacy (automation will be reviewed as a separate project).

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## Emergency Department

Expand the Emergency Department and develop an overnight admission unit.

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## Pathology

To expand the current Pathology Services and future developments.

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## Transport & Parking

To implement a travel strategy to reduce parking pressures.

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# Women's and Children's Ward

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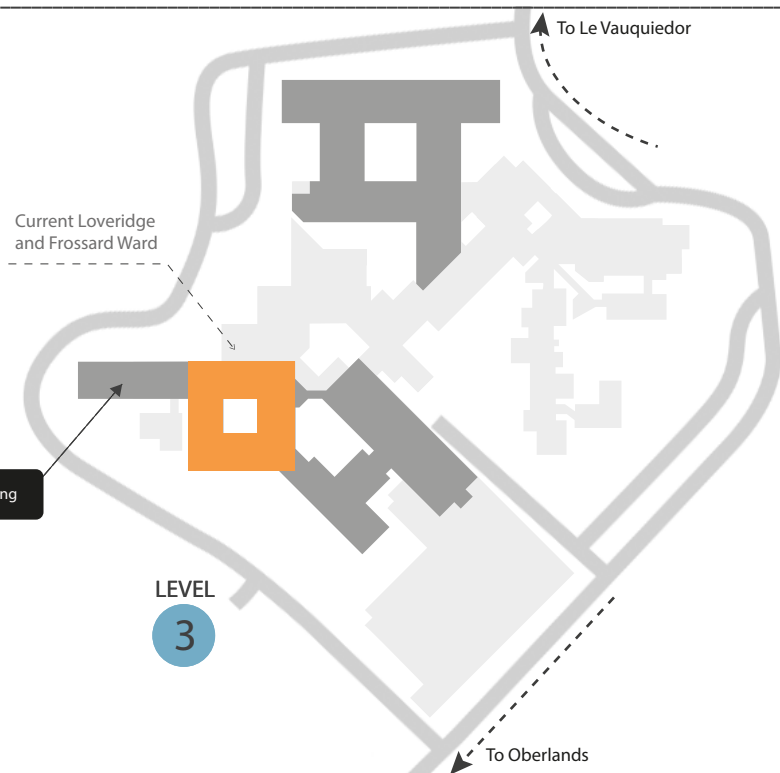
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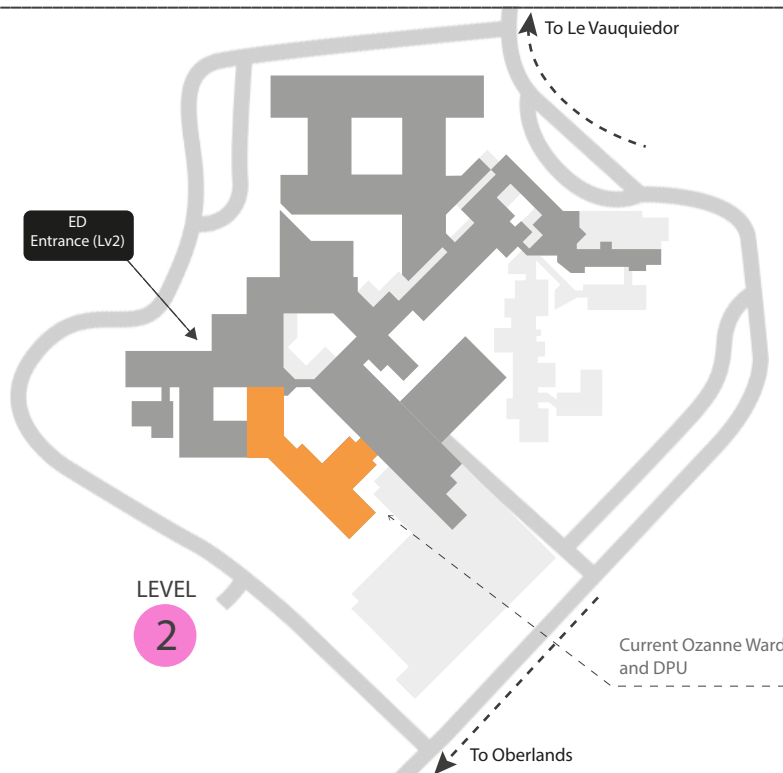
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## Existing Location



## Proposed Location



## Project

- Women's and Children's project will redesign and relocate the maternity unit adjacent to the theatres, reducing risk by minimising the distance between the two and the current reliance on lift transport. The children's ward will be co-located and redesigned to accommodate a modern special care baby unit and appropriate adolescent unit.

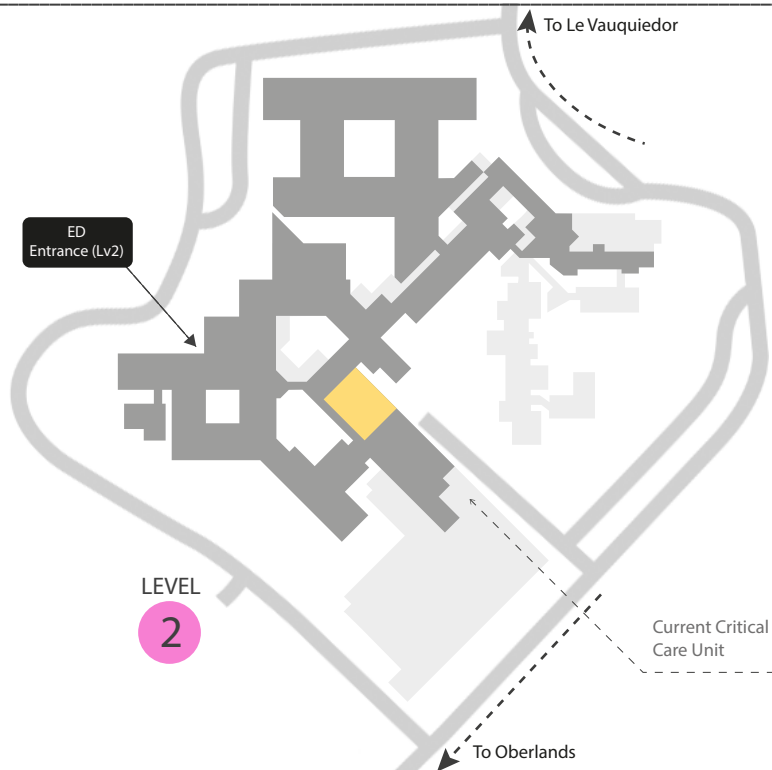
## Proposals

- To establish new pathways, minimise the distance of the Maternity Ward from theatre and remove the reliance on lift transport;
- Establish a new adolescent unit and appropriate facilities for children admitted with mental health or self-harming conditions;
- Create staff efficiencies by supporting dual trained qualified staff for paediatric and neonatal units; and
- Create an extended outpatient's service and one stop clinic for the delivery of women's and children's services.

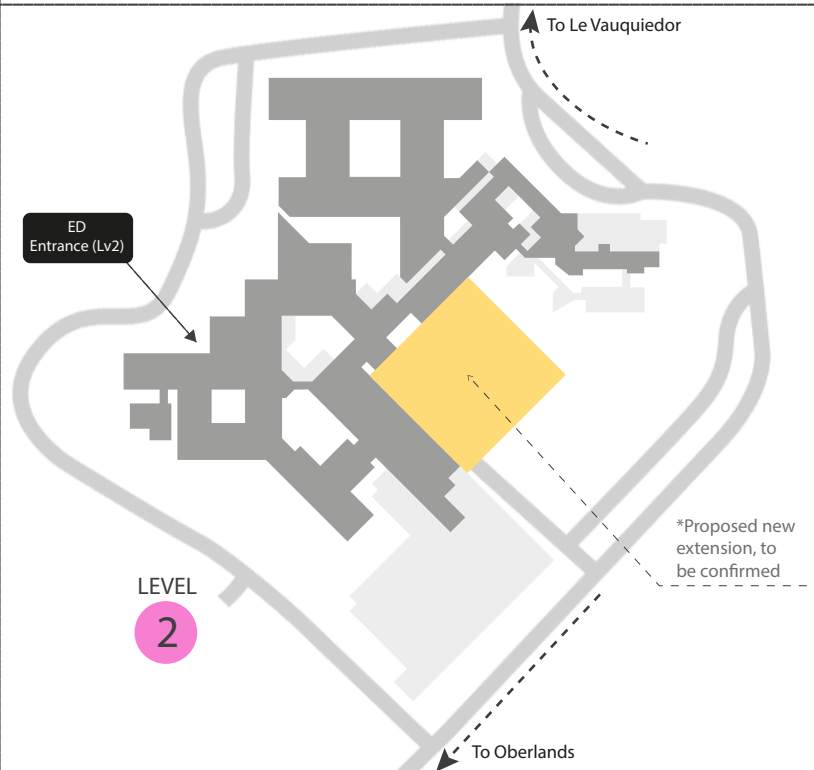
## Timescale

- (Estimated)
- Phase 1: 2019 to 2021  
Dependent upon the temporary relocation of medical stores, which is currently in the preferred new location for the proposed Womens and Childrens Unit.

## Existing Location



## Proposed Location



## Project

- The Critical Care Unit project will expand the unit to support the current and future demands and will lead to a reduction in postponement of surgery.

## Proposals

- To expand capacity and flexibility for these areas and prevent the risk of postponement of elective surgery due to lack of capacity in the critical care unit;
- Improving patient outcomes and recovery which is essential for the aging population;
- Maintain location adjacent to theatres to reduce transfer risk;
- Maintain a daily service in the current location; and
- Improve patient dignity.

## Timescale

- (Estimated)
- Phase 1: 2019 to 2021  
Dependent on planning permission.

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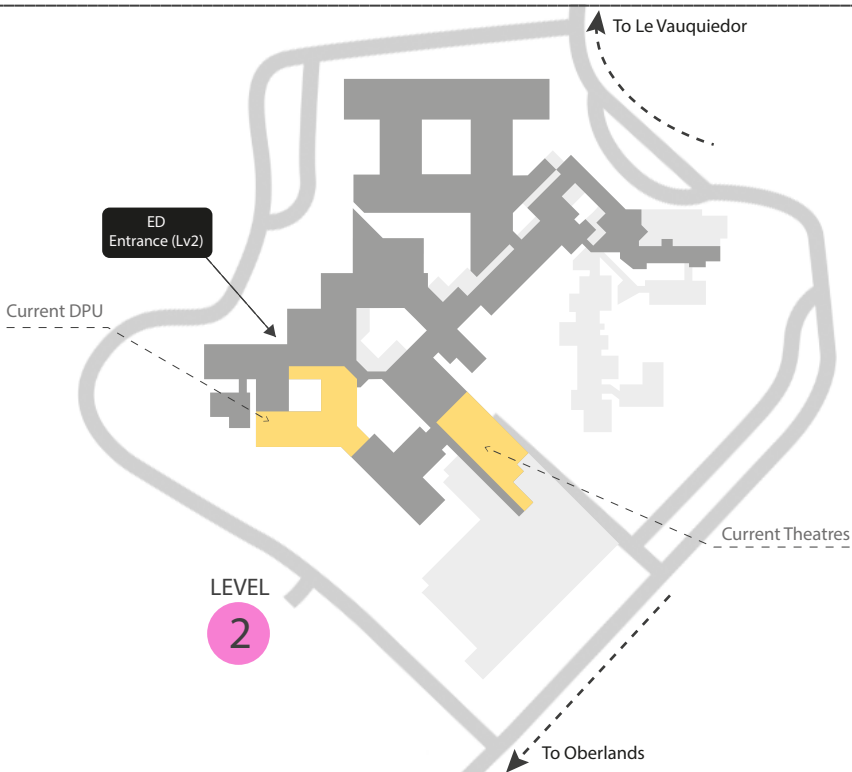
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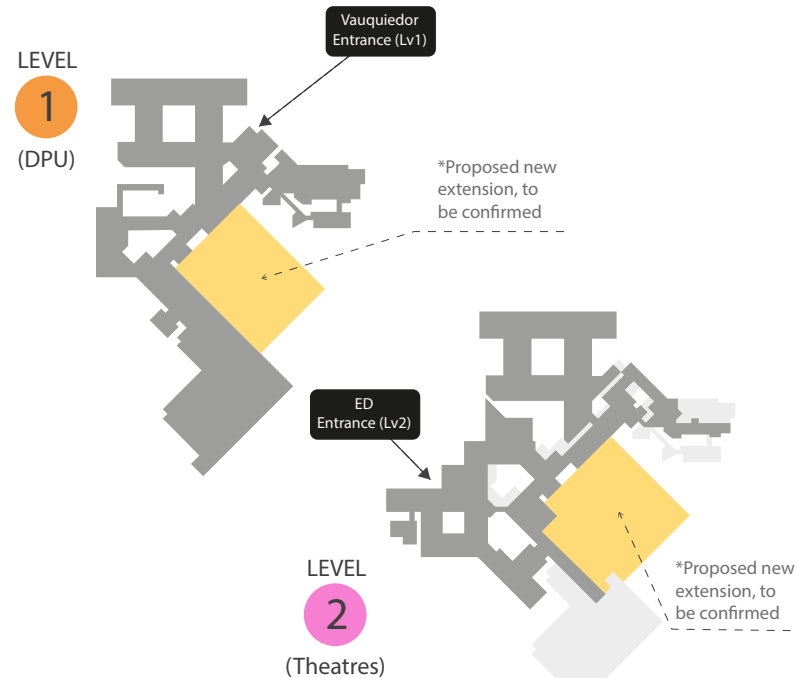
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## Existing



## Proposed



## Project

- This project will expand and refurbish the current theatre suite and co-locate the day patient theatres for efficiencies and standardisation. This will support increasing surgical demands with increased capacity and flexibility, together with an increased number of beds in the Critical Care Unit.

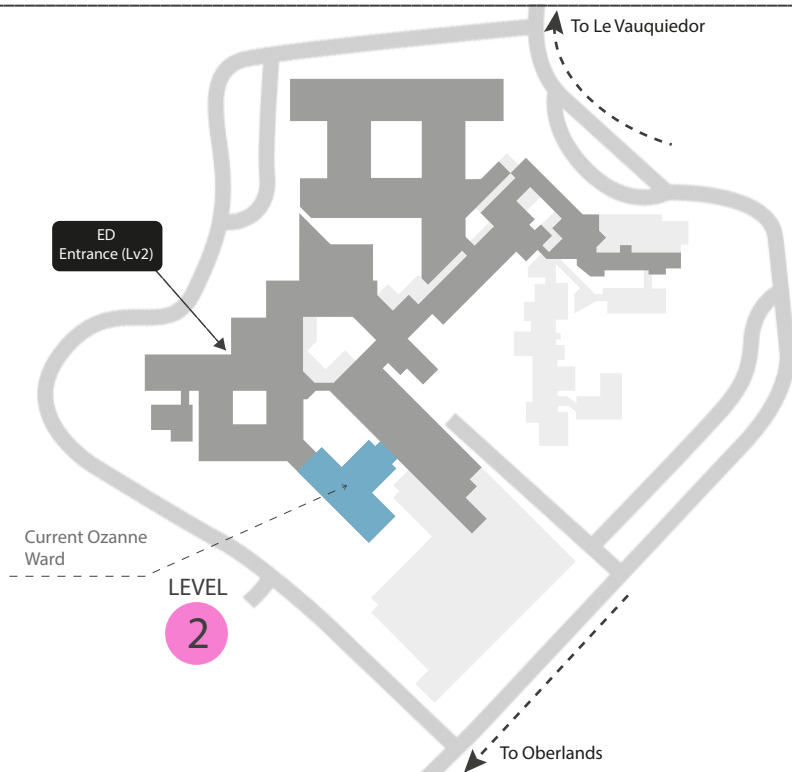
## Proposals

- Increase theatre capacity within a flexible facility to meet current and future surgical demands;
- Standardise all theatre suites;
- Support the merging of theatre and DPU facilities creating staffing efficiencies and improved patient pathways;
- Increase capacity for main theatre and day theatre procedures reducing postponement of surgery, length of stay and providing improved patient outcomes;
- Improve maintenance reducing theatre down time, and potential postponements;
- Relocate DPU and develop dedicated admission and discharge areas; and
- Increase capacity to support future day surgery demands.

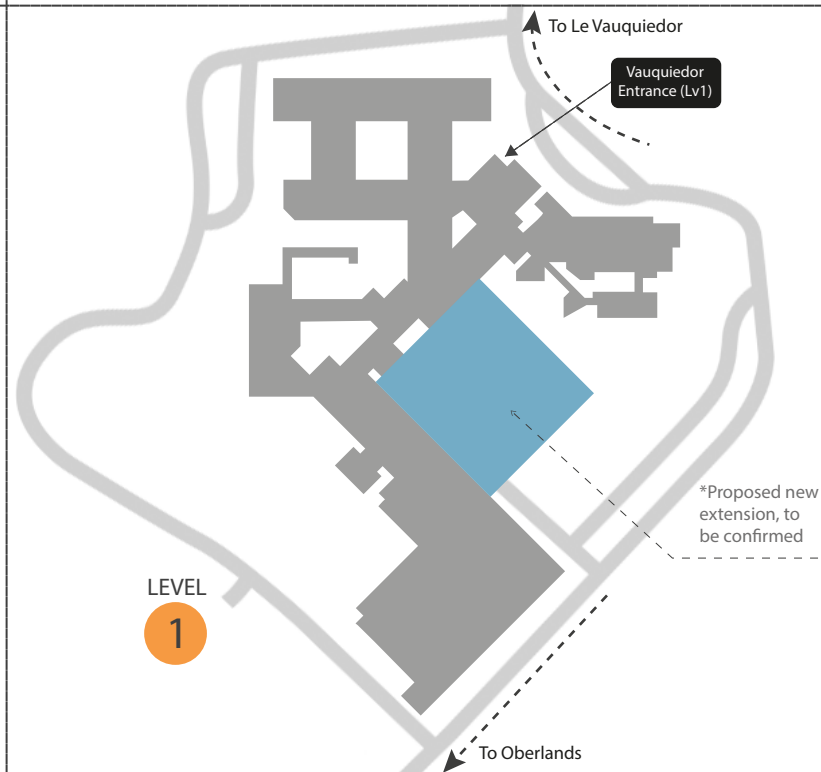
## Timescale

- (Estimated)
- Theatres  
Phase 1: 2019 to 2021
  - Day Patient Unit  
Phase 2: 2022 to 2026

## Existing (temporary service) Location



## Proposed Location



## Project

- The Equipment Library project will establish a new medical equipment library to maintain efficient stock control and the maintenance of medical equipment to reduce the PEH's overall procurement cost.

## Proposals

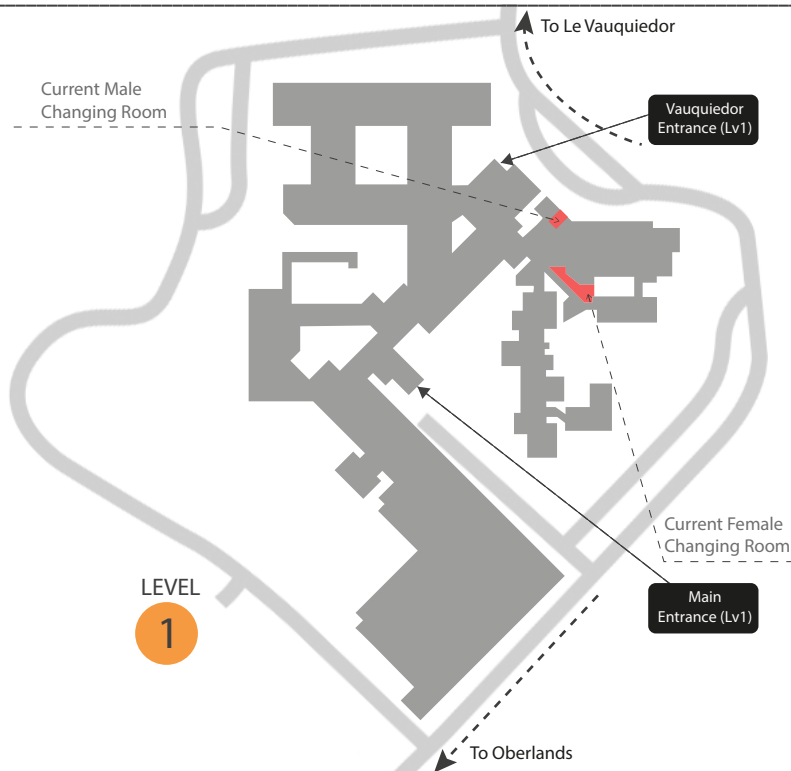
- To ensure immediate support to breakdowns when time can be critical to patient outcomes;
- Establish a new inventory style system for equipment management within the PEH;
- Support efficient stock control, service and maintenance of medical equipment;
- Improve sharing of equipment within wards and departments; and
- Reduce the number of procurement requests and overall procurement cost.

## Timescale

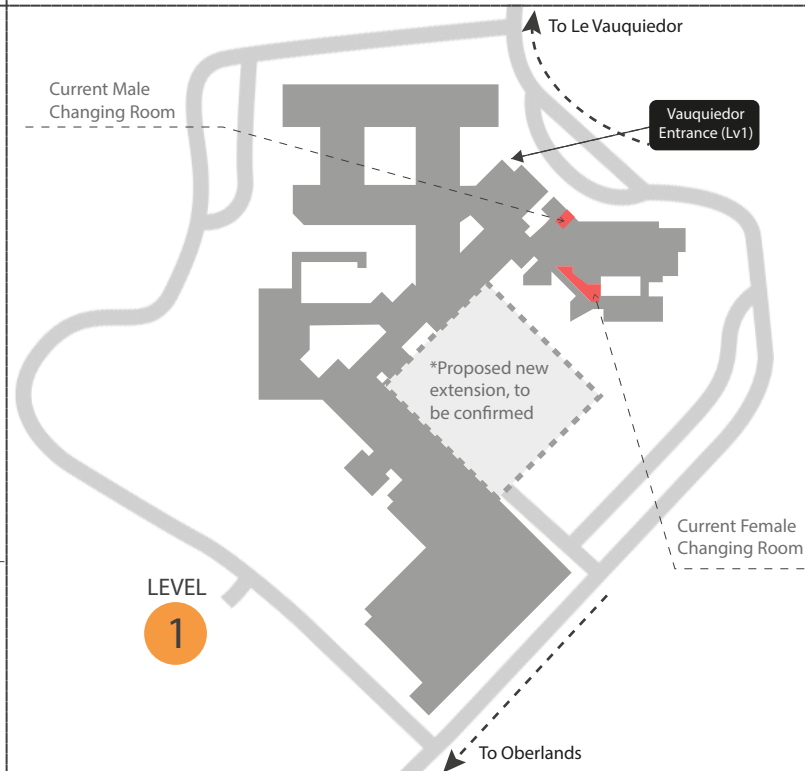
- (Estimated)
- Phase 2: 2022 to 2026

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## Existing Location



## Proposed (same location)



### Project

- To improve staff changing room facilities across the hospital site for all staff. It is hoped that this will improve staff morale and increase staff retention.

### Proposals

- Modernise and refurbish staff changing room facilities to support the travel strategy encouraging staff to walk / cycle / run to work.

### Timescale

- (Estimated)
- 2019: separately funded and due to be completed mid- 2019

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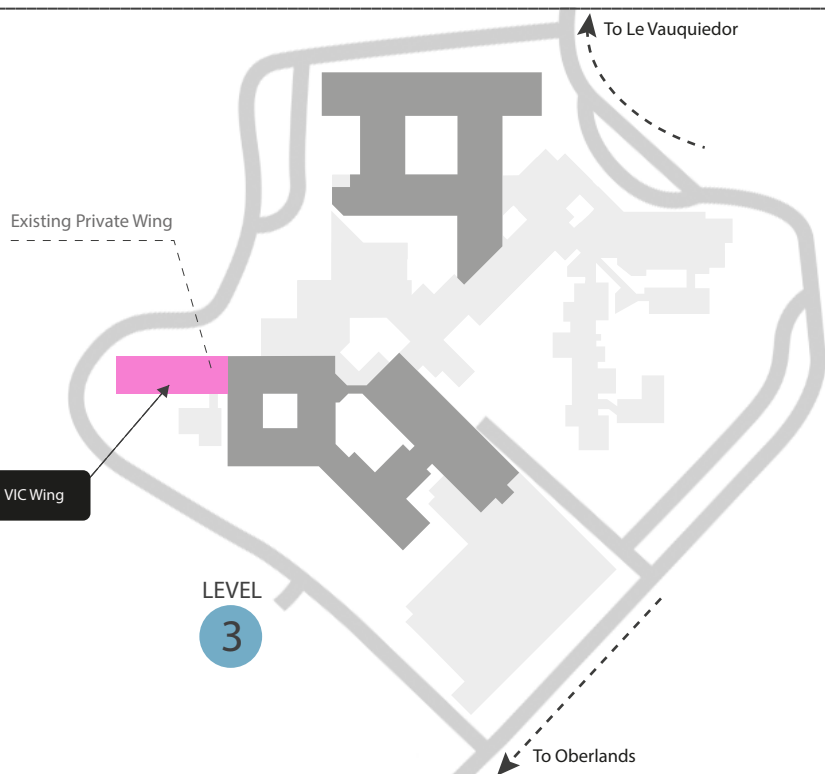
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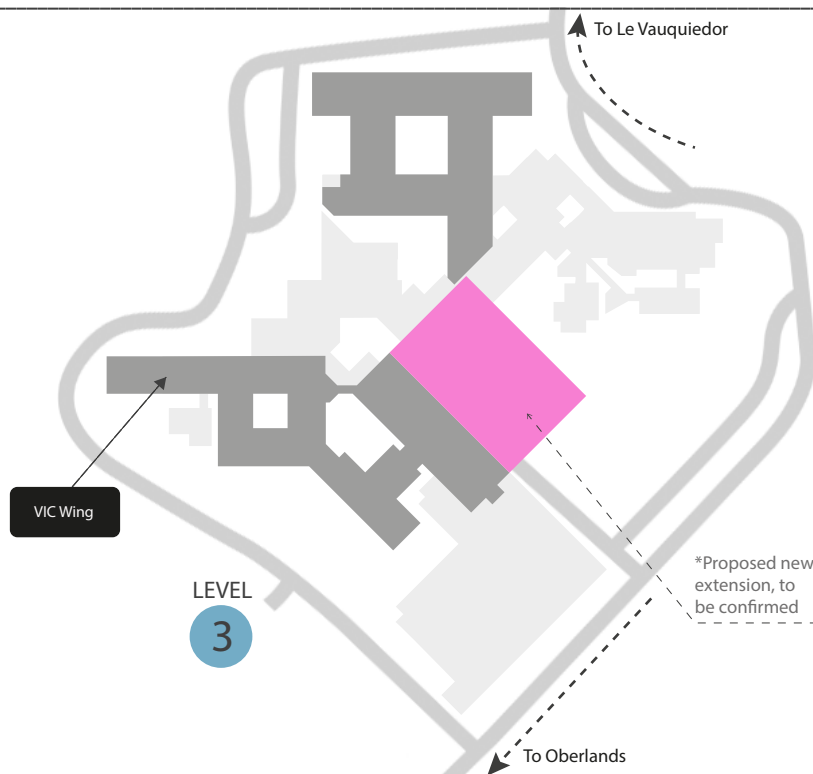
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## Existing Location



## Proposed Location



## Project

- A new private ward to support the demand from patients who already have private insurance but do not currently use their insurance for in patient stay due the current poor facility.

## Proposals

- Relocate and improve the private service offering to meet current and future needs;
- Increase use by patients with private medical insurance and those currently required to travel off-island for private surgery; and
- Develop a suitable facility with its own identity to support future Health Tourism.

## Timescale

- (Estimated)
- Phase 2: 2022 to 2026  
The timescale will depend upon location, which is yet to be finalised.

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Existing

Proposed

THE  
MEDICAL  
SPECIALIST  
GROUP  
LLP



PEH  
CAMPUS

Exact location to be determined

## Project

- The MSG Location project will carry out a feasibility study to determine a future location of the Medical Specialist Group within the PEH campus in Phase 1. This supports patient-centred care and will allow MSG to remain in close proximity to the hospital when their current lease expires. The delivery of new premises would be part of Phase 2.

## Proposals

- To identify and agree a future location of the Medical Specialist Group (MSG) onto the PEH campus to meet their current and future needs;
- To support patient-centred care by remaining in close proximity to the hospital allowing joint appointments to be developed with one stop clinics;
- To support collaborative working with acute hospital services; and
- To support the new location a commercial arrangement will be agreed between HSC and the MSG.

## Timescale

- Phase 1 (2019):  
To identify a possible location only
- Phase 2: 2022 to 2026

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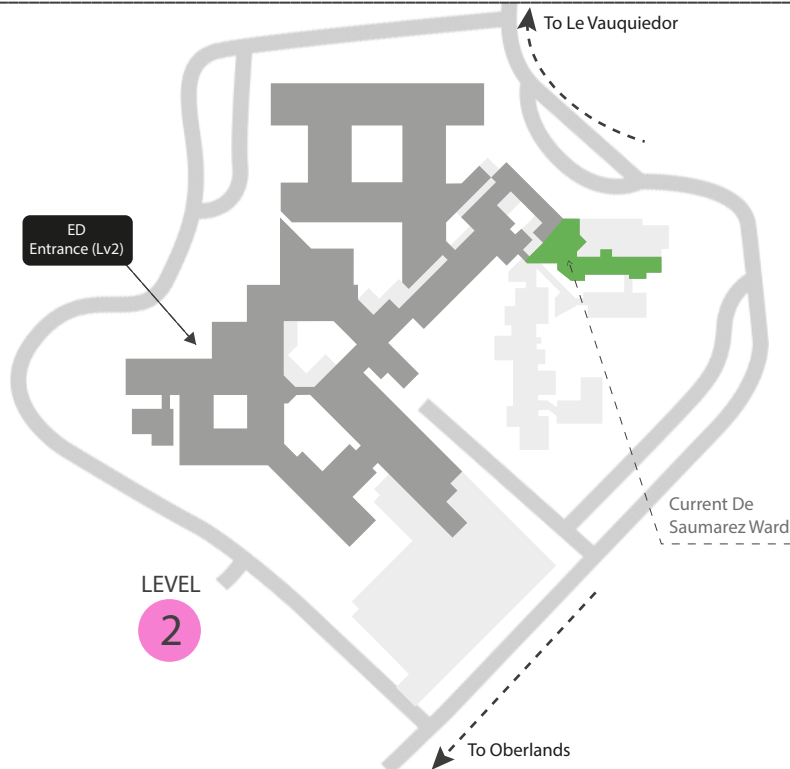
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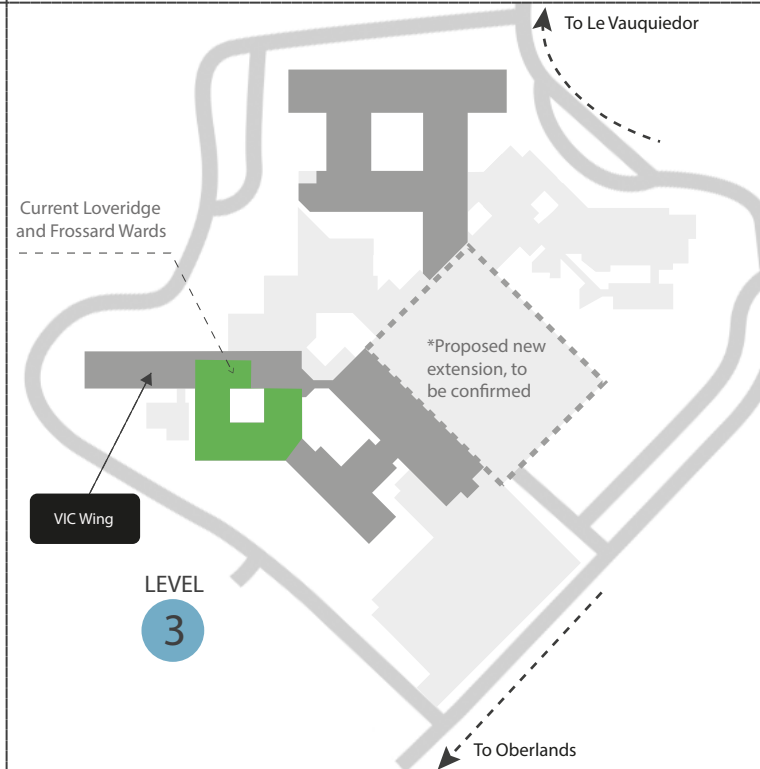
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## Existing Location



## Proposed Location



## Project

- The Surgical Orthopaedic project will establish a new surgical orthopaedic ward with increased capacity and flexibility to accommodate the demand of elective and trauma patients.

## Proposals

- Relocate the orthopaedic surgical ward adjacent to the general surgical ward to gain operating efficiencies;
- Create separate areas for trauma and elective orthopaedic surgery;
- Provide a flexible layout to meet current and future demands; and
- Provide capacity for revision of surgical cases to be undertaken on-island.

## Timescale

- (Estimated)
- Phase 2: 2022 to 2026  
Requires Women's and Children's project to be completed.

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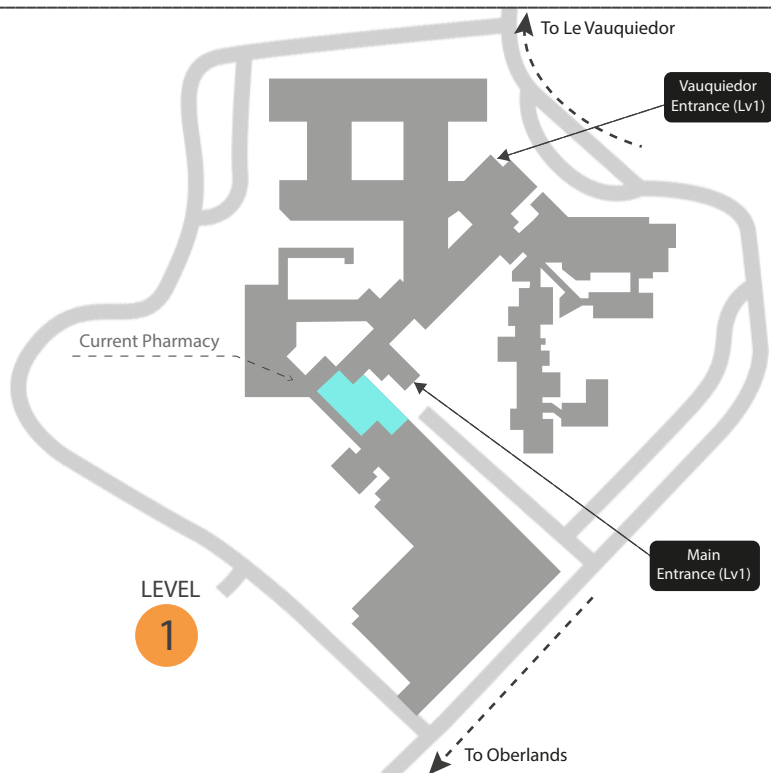
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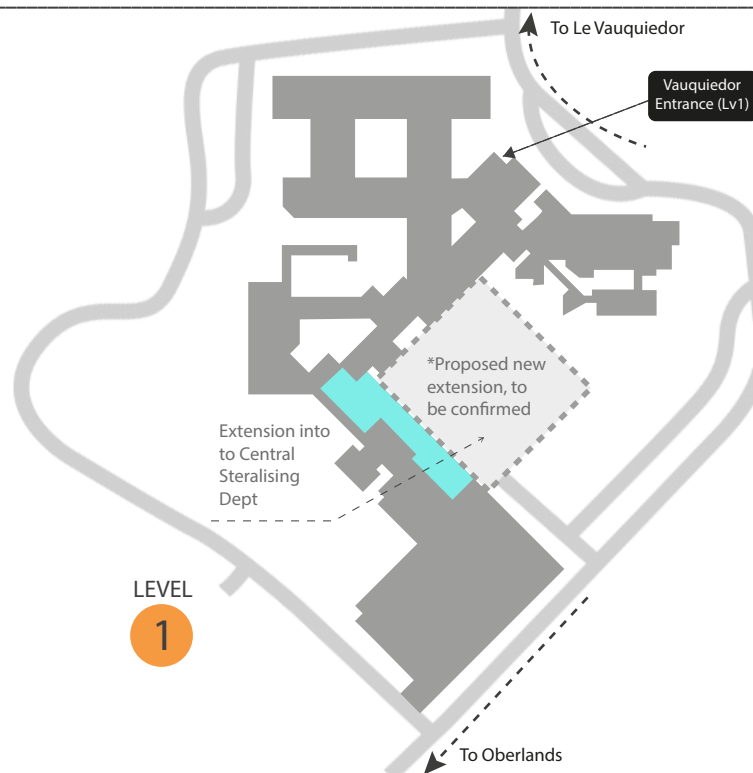
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## Existing Location



## Proposed Location



## Project

- To improve and expand current pharmacy facilities to support future automation plans.

## Proposals

- Refurbish, modernise and expand existing pharmacy to reduce risks with the current condition of the facilities; and
- Accommodate automation of drug prescription (dispensing robot) to reduce risk and increase efficiency.

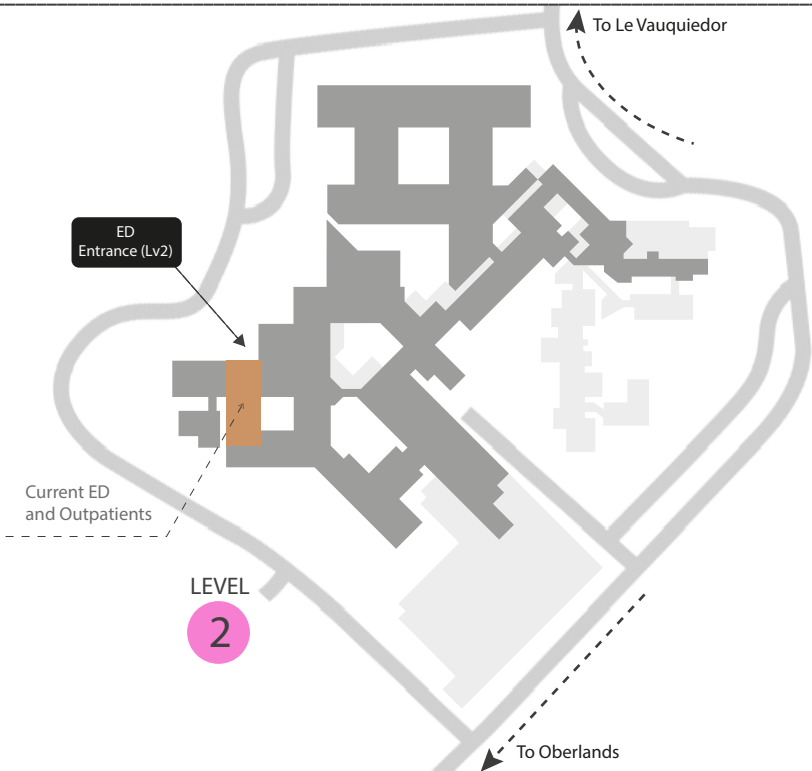
## Timescale

- (Estimated)
- Phase 3: 2027 to 2028

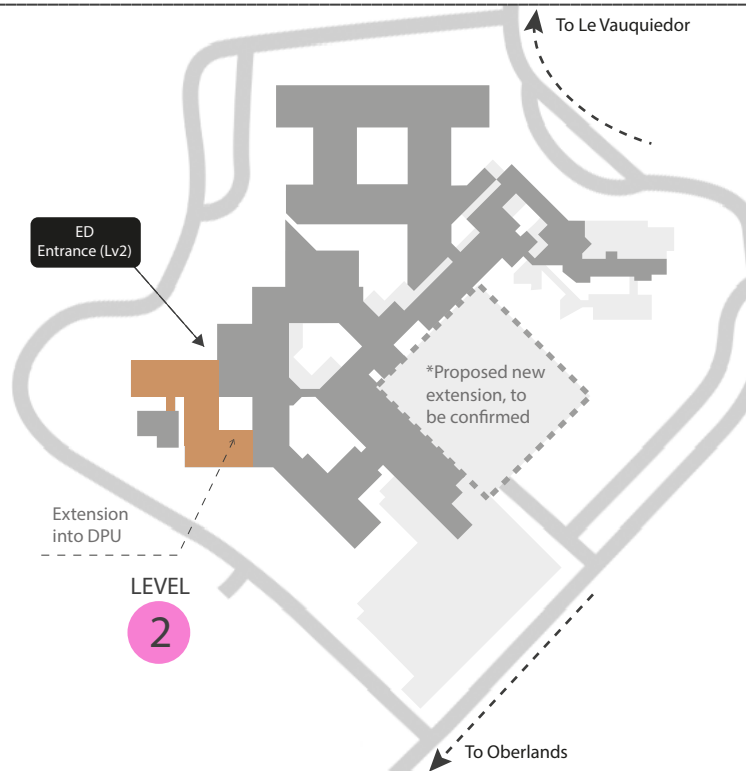
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# 10 Emergency Department

Existing Location



Proposed Location



## Project

- Expansion of the Emergency Department and develop an overnight admission unit in the vacated space by the current Day Patient Unit.

## Proposals

- Increase, refurbish, modernise and expand Emergency Department facilities;
- Redesign the department to support the delivery of efficient and safe services; and
- Accommodate an overnight admission unit to improve patient pathways.

## Timescale

- (Estimated)
- Phase 3: 2027 - 2028

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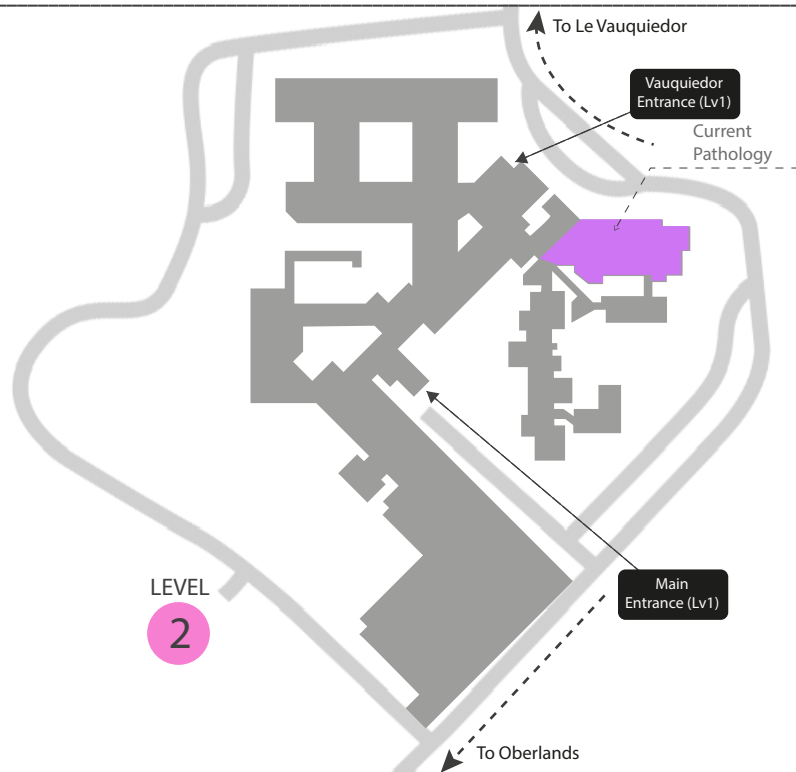
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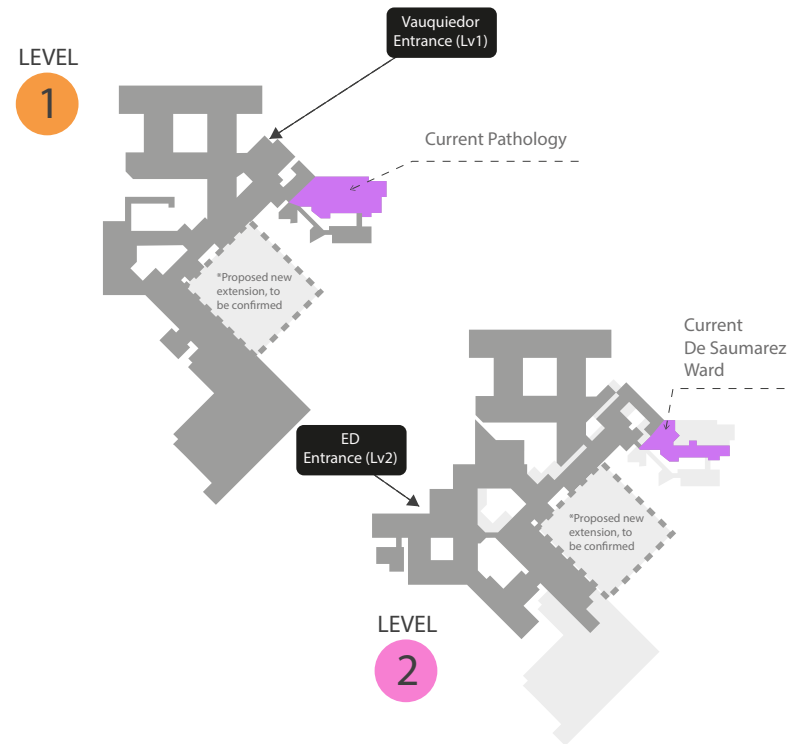
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# 11 Pathology

## Existing Location



## Proposed Location



### Project

- To improve and expand the current Pathology facilities to give flexibility to meet future demands.

### Proposals

- Improve conditions within the current facility to achieve National audit status;
- Expand facilities to meet current and future requirements; and
- Support the evaluation of improvements in efficiencies.

### Timescale

- (Estimated)
- Phase 3: 2027-2028  
Dependent on Orthopaedic Ward relocation

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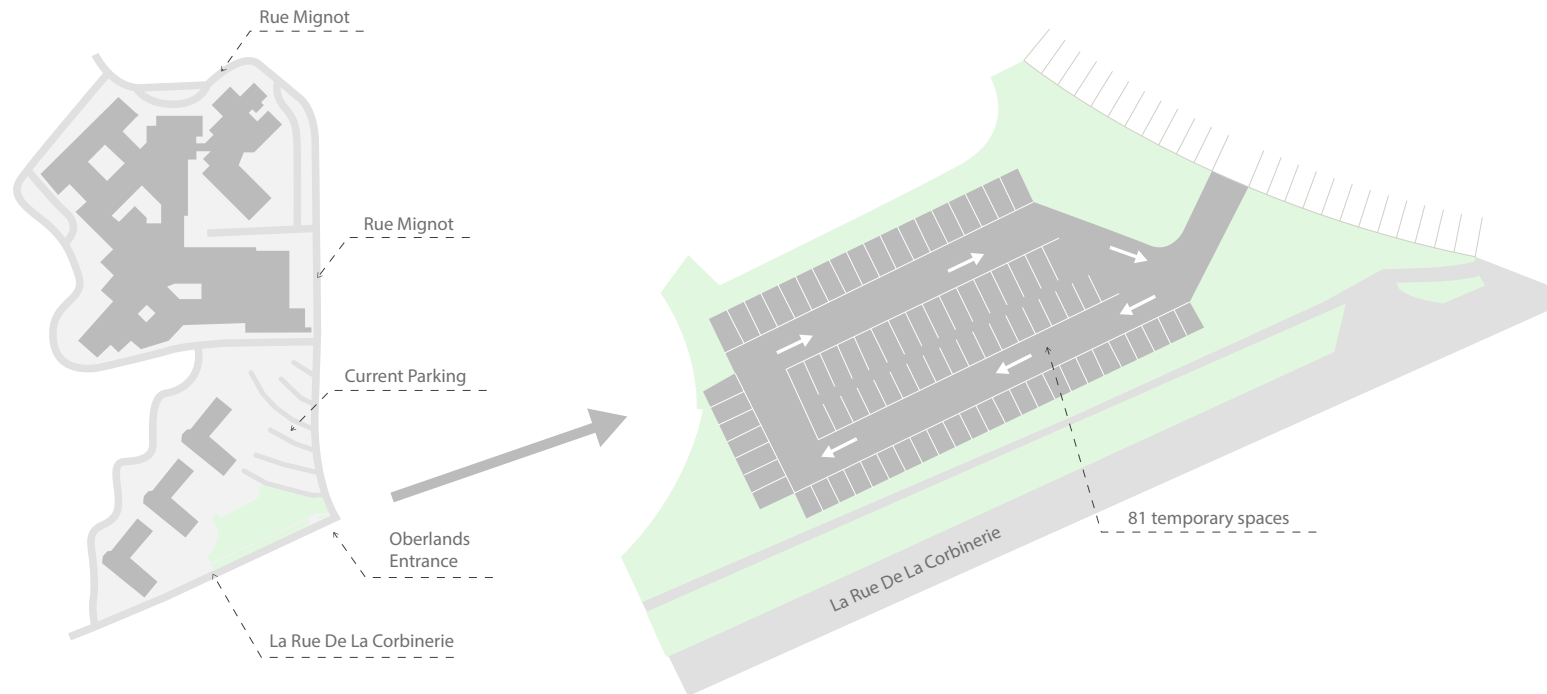
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## Proposed Temporary Parking subject to travel strategy



### Project

- The Transport and Parking project will develop a transport and parking strategy to reduce parking pressures for staff and service users at the PEH. In 2019, a temporary car park will be built to increase the number of parking spaces. Longer term strategic initiatives undertaken during Phase 2, to support and implement the recommendations of a detailed travel strategy.

### Proposals

- Design a sustainable long term parking solution that meets the needs of service users and staff and supports the Healthy Living Strategy; and
- Establish additional temporary parking to accommodate contractors who will require parking during the Modernisation Programme.

### Timescale

- (Estimated)
- 2019-2020: Temporary parking changes
  - Long-term initiatives 2021 onwards

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