

**THE STATES OF DELIBERATION**  
**of the**  
**ISLAND OF GUERNSEY**

4<sup>th</sup> September, 2019

**Proposition No. P.2019/66**

**Committee for Education, Sport & Leisure**

**Transforming Education Programme & Putting into effect the Policy Decisions made  
by the States in 2018**

**AMENDMENT**

Proposed by: Deputy A C Dudley-Owen  
Seconded by: Deputy R G Prow

To delete Propositions 1 to 5 and 6 b) and to replace them respectively with the following propositions:-

Proposition 1

"1. To note that the capital costs of the policy of organising secondary education in one 11-18 school operating in two colleges, which was agreed by the States on the 19th of January 2018, will be up to a maximum of £69 million; and to direct the Committee *for* Education Sport & Culture to submit the relevant outline business case to the States for approval no later than November 2019, such case to include an options appraisal shortlist of familiar models, being the 3 school model with tertiary and selective 4 school with current FE provision as comparators to the preferred 1 school on 2 sites, together with a proposition to delegate authority to the Policy & Resources Committee to approve expenditure of up to £69 million, which may be drawn down over a period of five years from 2019, for the capital development of the 11-18 school and colleges on the sites of the current Les Beaucamps High School and St Sampson's High School as part of the Transforming Education Programme."

Proposition 2

"2. To note that the capital costs of the policy of organising further and higher education in purpose-built facilities on a single site, which was agreed by the States on the 19th of January 2018, will be up to a maximum of £47.5 million; and to direct the Committee *for* Education Sport & Culture to submit the

relevant outline business case to the States for approval no later than November 2019, such case to include an options appraisal shortlist of familiar models, being the 3 school model with tertiary and selective 4 school with current FE provision as comparators to the preferred 1 school on 2 sites, together with a proposition to delegate authority to the Policy & Resources Committee to approve expenditure of up to £47.5 million, which may be drawn down over a period of three years from 2021, for the capital development of The Guernsey Institute at Les Ozouets as part of the Transforming Education Programme."

#### Proposition 3

"3. To note the expenditure of up to £8.6 million on the Transitional and Transformation costs which is necessary between 2019 – 2024 and to direct the Committee *for* Education Sport & Culture to submit the relevant outline business case to the States for approval no later than November 2019, such case to include an options appraisal shortlist of familiar models, being the 3 school model with tertiary and selective 4 school with current FE provision as comparators to the preferred 1 school on 2 sites, together with a proposition to delegate authority to the Policy & Resources Committee to approve expenditure of up to £8.6 million on the Transitional and Transformation costs, which are necessary between 2019 – 2024 to establish the 11-18 school and colleges and the Guernsey Institute and to put into effect the policies relating to the future model of secondary, further and higher education which were agreed by the States on 19<sup>th</sup> January 2018; and to note that the maximum sum of £8.6 million is expected to be allotted as follows: 2019 £1 million, 2020 £2.1 million, 2021 £2.0 million, 2022 £2.5 million and 2023 £1.0 million."

#### Proposition 4

"4. To note that the capital costs of redeveloping La Mare de Carteret Primary School will be in the range of £13.4 million to £22.4 million; and to direct the Committee for Education Sport & Culture to submit the relevant outline business case to the States for approval no later than November 2019, such case to include an options appraisal shortlist of familiar models, being the 3 school model with tertiary and selective 4 school with current FE provision as comparators to the preferred 1 school on 2 sites, together with a proposition to delegate authority to the Policy & Resources Committee to approve expenditure of up to £22.4 million, which may be drawn down over a period of two years from 2022, for the capital redevelopment of La Mare de Carteret Primary School as part of the Transforming Education Programme; and to note that such business cases associated with this project will include the result of a review of capacity in the Primary phase across the island."

#### Proposition 5

"5. To note the expenditure of up to £5.8 million which is necessary on the Digital Roadmap and to direct the Committee for Education Sport & Culture to submit the relevant outline business case to the States for approval no later than November 2019, such case to include an options appraisal shortlist of familiar models, being the 3 school model with tertiary and selective 4 school with current FE provision as comparators to the preferred 1 school on 2 sites, together with a proposition to delegate authority to the Policy & Resources Committee to approve expenditure of up to £5.8 million on the Digital Roadmap, which is intended to significantly improve digital services across the education estate as part of the Transforming Education Programme."

#### Proposition 6 b)

"6 b) To note the expenditure of up to £4 million for additional capital developments at each of the 11-18 colleges and to direct the Committee for Education Sport & Culture to submit the relevant outline business case to the States for approval no later than November 2019, such case to include an options appraisal shortlist of familiar models, being the 3 school model with tertiary and selective 4 school with current FE provision as comparators to the preferred 1 school on 2 sites, together with a proposition to delegate authority to the Policy & Resources Committee to approve expenditure of up to £4 million for additional capital developments at each of the 11-18 colleges to accommodate services to children and their families which would benefit from working in closer partnership with schools and colleges."

#### **Rule 4(3) Information**

The Committee for Education Sport & Culture have advised that the delay and additional work that this Amendment is likely to involve could amount to £1.5million.

#### Explanatory note

The Amendment requires the Committee for Education Sport and Culture to return to the States with the Outline Business Case for each of the Propositions as noted. The effect of this is that the delegated authority to Policy and Resources Committee to approve expenditure as outlined in propositions 1, 2, 3, 4, 5 and 6b is deferred until the States have approved the expenditure for the items within the Transformation Project in accordance with the Business Case.

An Outline Business Case provides more detailed technical and financial information in relation to the capital and revenue costs of the project and has yet to be submitted.

This approach should enable the States to scrutinise the evidence contained in the Outline Project Business Case and to assure itself that the preferred option, represents the best value for money option to deliver the targeted outcomes detailed in the Transformation of Education Programme Business Case. The Outline Project Business Case should be prepared in accordance with the States-approved Five Case Model and associated stakeholder workshops.<sup>1</sup>

The Amendment if successful will require any Outline Business Case to include a shortlist options appraisal using the familiar models of education, being the selective 4 school model, which ran until 2018, and the recently researched 3 school models as comparisons against which to evaluate the Committee's preferred 1 school on 2 site model.

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<sup>1</sup> See Guide to Developing the Project Business Case – Better Business Cases: for better outcomes. HM Treasury & Welsh Government 2018